

Theme	Management Activity	Improvement Areas	Specific Action Activity	Success Measures	Lead	Deadline	Status
Leadership & Management	Senior Management and Executive support & promote risk management	Information and decision making Escalation and reporting systems Accountability and management responsibility Leading risk management implementation	Formation of Strategic Risk Group Corp Gov Improvement Plan CG11 Corp Gov Improvement Plan CG7	Maintain or Improve Assessed Level	SMT	31/3/13	Current
Policy & Strategy	Clear policies and strategies in place	Risk Management Policy	Review Policy, Framework and Guidance  Corp Gov Improvement Plan CG10 Corp Gov Improvement Plan CG8	Maintain or Improve Assessed Level	Head of Strategic Finance	31/3/13	Current
People	People are equipped to manage risk	Culture  Responsibility Skills and Guidance  Communications	Develop and Deliver Training Programme  Corp Gov Improvement Plan CG9	Maintain or Improve Assessed Level	Head of Strategic Finance	30/9/12	Current
Partnership & Resources	Effective arrangements for managing risk with partners	Partnerships  Finance Tools	Develop Shared Risk Arrangements	Maintain or Improve Assessed Level	Head of Strategic Finance	30/9/12	Current
Processes	Effective risk management	Links to business / service processes overview Risk identification and analysis Risk Response Risk Reporting and Review Investigation and root cause analysis Service continuity	Regularly Review ORR's and SRR's. Develop procedures for reporting risk movement	Maintain or Improve Assessed Level	Head of Strategic Finance & Heads of Service	31/03/13	Current
Risk Handling & Assurance	Risks are handled well and the organisation has assurance that risk management is assisting delivering successful outcomes and supports risk	Risk Handling Assurance	Develop advanced annual Risk Assurance Statements	Maintain or Improve Assessed Level	Head of Strategic Finance & Heads of Service	31/3/13	Current
Outcomes & Delivery	Risk Managements contributes to achieving Outcomes	Risk Management contribution to overall performance Contribution to specific outcomes	Annual review	Maintain or Improve Assessed Level	Head of Strategic Finance & Heads of Service	31/3/13	Current